

### **HFA Holdings Limited**

Lighthouse Merger—Share Purchase Agreement and Equity Raising
1 November 2007

# Agenda

Lighthouse merger

Overview of equity issue

Update on Lighthouse

HFA post merger

Timetable



# Lighthouse merger

# Lighthouse merger

### **Overview**

- HFA has entered into a Purchase Agreement ('PA') with Lighthouse and SunTrust Banks, Inc. ('STI')
- Under the terms of the PA, HFA has agreed to acquire all of the issued interests in Lighthouse
- Consideration for the acquisition of Lighthouse remains as previously announced and comprises:
  - US\$348.5 million in cash to STI and Lighthouse Management Vendors
  - 134.67 million HFA shares to Lighthouse Management Vendors
- Lighthouse management shares are under escrow restrictions which roll off in equal parts on 30 June 2008, 31 December 2008 and 30 June 2009
- Further, Lighthouse management are obligated to invest an amount equal to 50% of total after tax cash proceeds in Lighthouse Funds for a period of two years
- Based on the current HFA share price, the acquisition price is approximately A\$726<sup>1</sup> million, representing an estimated FY08 EBITDA multiple of approximately 11.3x

### Note:

1 Assumes closing HFA share price of \$2.55 as at 31 October 2007 and an exchange rate of 0.91



# Shareholder meeting

- HFA will hold an Extraordinary General Meeting on 14 December 2007 at which shareholders will be requested to vote on the issue of shares to Lighthouse management in connection with the merger
- The Board of HFA recommend shareholders vote in favour of this resolution
- HFA's two largest shareholders MFS AAL and SYFT have declared their intention to vote in favour of the resolution



# Lighthouse merger

- HFA intends to fund the cash component of the acquisition consideration (and associated transaction costs) via a combination of debt and equity
  - a US\$130 million acquisition debt facility; and
  - a fully underwritten equity issue comprising a 15% institutional placement and a 2 for 5 renounceable rights issue raising a total of approximately A\$258 million
- The merger has significant strategic and financial benefits to both HFA and Lighthouse
- The acquisition remains subject to a number of conditions, including:-
  - approval under the Hart-Scott-Rodino Act (US antitrust laws)
  - HFA shareholder approval at the general meeting to be held on 14 December 2007
  - no material adverse effect
  - appointment of Sean McGould as a Director
  - Lighthouse management vendors holding at least 29.3% of HFA at closing
  - approval of the Foreign Investment Review Board



### Merger rationale

### **Financial**

- Merger is expected to be EPS accretive for HFA, particularly on a cash EPS basis
- EPS accretion of 5% and cash EPS accretion of 23% for year ending 30 June 2008 (only 3 months of Lighthouse)

# Stronger business model

- Vertically integrated business, bringing investment management skills in-house
- Interests of Lighthouse management aligned with HFA from operational and ownership perspective

# Enhanced quality of revenue stream

- More diversified product range
- More diversified client base by type
- More diversified client base by geography
- Less reliance on performance fees

# Exposure to strong industry growth

 Broader exposure to expected growth in the absolute return funds sector



### Merger rationale

# Diversification of FUM

- Geographic and distribution channel diversification
- Approximately 65% of Lighthouse FUM sourced from non-HFA channels
- Presence in global institutional and high net worth markets

# Experienced management team

Very experienced, stable and highly regarded team

# Potential to expand HFA distribution outside Australia

 Opportunity to build on HFA's success in Australia by enhancing HFA's ability to distribute products to investors in markets outside Australia

# Ability to leverage new Lighthouse products

- Lighthouse has been active in new product development
- Lighthouse and HFA continue to work together on new products and investments



# Overview of equity issue

### Structure

### **Overview**

- Equity issue to fund part of cash component of acquisition consideration for Lighthouse business (and associated transaction costs)
- Requirement to raise approximately A\$258 million
- Lead Manager and Underwriter: UBS

### **Structure**

- Placement of 15% of current shares on issue (30.3 million shares)
- 2 for 5 renounceable rights issue (92.8 million shares)
- Placement shares to participate in rights issue
- HFA's largest shareholder, MFS AAL / MFS to participate in full in rights issue
- SYFT to renounce entitlements, with rights to be sold in an orderly manner by UBS (approximately 10 million rights)



### **Placement**

### **Process**

- \$73 million underwritten institutional placement
- c.30.3 million shares (15% of current shares on issue)
- Fixed price: \$2.40 per share, represents a:
  - 5.9% discount to closing price on 31 October 2007 (\$2.55)
  - 7.3% discount to one week VWAP of \$2.59
- HFA shares to resume trading on 2 November 2007
- Placement shares to rank pari passu with existing HFA shares and participate in rights issue



### Rights issue

### **Process**

- \$186 million underwritten rights issue
- Renounceable issue on the basis of 2 new shares for every 5 shares held
- c.92.8 million shares to be issued
- Rights issue price: \$2.00 per share
- Issue price represents a:
  - 21.6% discount to closing price on 31 October 2007 (\$2.55)
  - 22.8% discount to one week VWAP of \$2.59
  - 15.9% discount to theoretical ex-rights price of \$2.38
- Blended entry price for placement participants is \$2.29



# **Update on Lighthouse**

# Lighthouse product mix

# A broad mix of products diversified across assets, risk profiles and geographic regions

	Investment Strategy	FUM US\$m (31 Aug 07)	
Lighthouse Diversified Fund	Absolute Return with low correlation and beta to traditional markets	5,369	67
Lighthouse Low Volatility Fund	Conservative multi-strategy fund	200	3
Lighthouse Credit Opportunities Fund	Single strategy fund of funds with credit related strategy	103	1
Lighthouse Global Long/Short Fund	Single strategy fund of funds seeking global equity long/short opportunities	797	10
Lighthouse V Fund	Heavily diversified for benefit plans only. Investors seeking LIBOR + 5%	609	8
Lighthouse Asian Strategies Fund	Diversified pan-Asian fund of funds with Absolute Return objectives	469	6
Lighthouse Aggressive Growth Fund	Concentrated aggressive fund focused on specialty investment strategies	196	2
Other	• Various	237	3
TOTAL		7,980	100

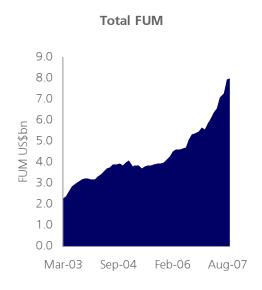


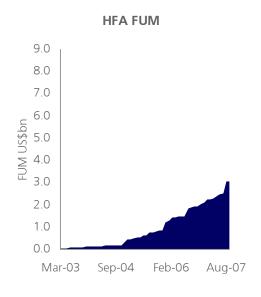
# Lighthouse FUM growth

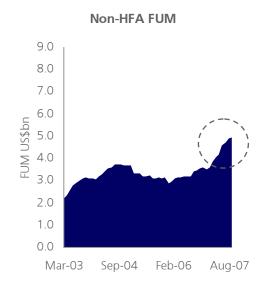
Lighthouse FUM has grown at a rate of more than 40% per annum over the past 3 ½ years

HFA has been a significant contributor to Lighthouse's growth

Net contributions of almost \$1.5bn over the past 12 months from a diverse range of sources outside HFA



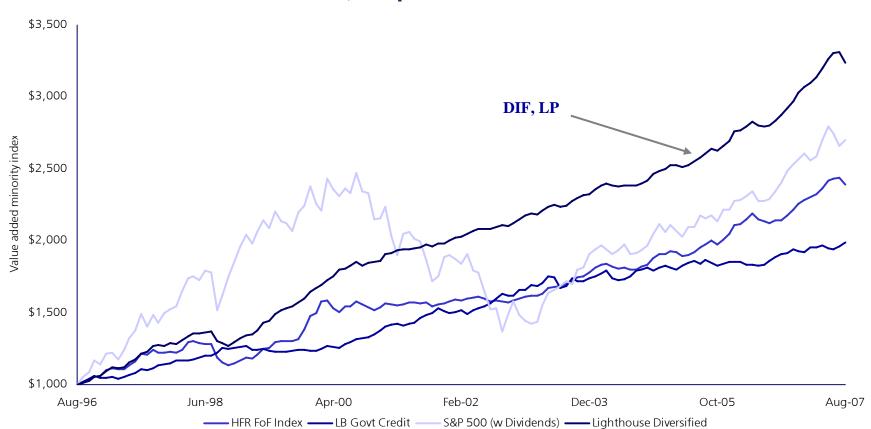






## Performance of Lighthouse funds

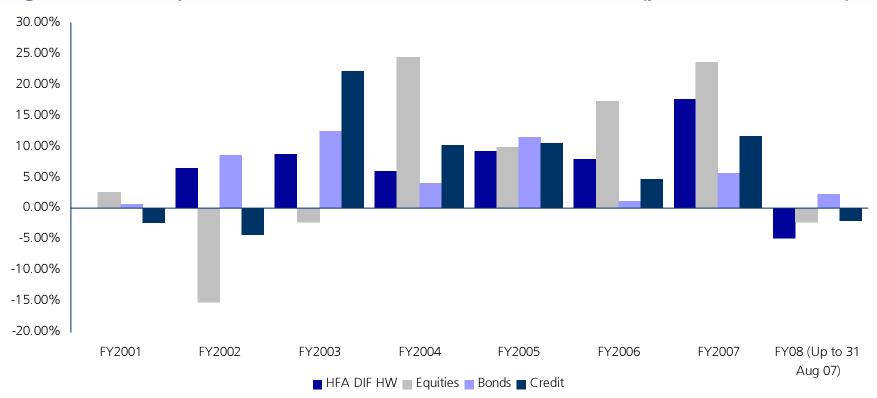
### Diversified Investments Fund, LP performance versus benchmark indices





# Performance of Lighthouse funds

### Lighthouse fund performance versus traditional asset classes (year ended 30 June)



Source: HFA Asset Management
Past performance is not a reliable indicator of future performance



## Experienced management team

### **Lighthouse management team**

- Long standing and very experienced management team
- Consistency of investment process and performance, which underlies fund ratings
- Shares issued to Lighthouse Management Vendors are subject to escrow
- Lighthouse Management Vendors retain investments in Lighthouse Funds of at least 50% of post tax cash proceeds

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Sean McGould (President & CIO)	Co-founder of Lighthouse, responsible for portfolio construction and investment research
Kelly Perkins (MD of Investments)	Responsible for managing investment research and process
Robert Swan (Chief Operating Officer)	Responsible for managing the day to day operations
Scott Perkins (Director of Investor Relations)	Responsible for prospective and current investors and advisors
Jack Swan (Senior Product Manager)	Responsible for distribution across global distribution channels



# HFA post merger

## HFA post merger

- Combined AUM in excess of US\$8 billion (A\$8.8 billion)
- Extensive product range (>12 currently on offer)
- Global investor base
- HFA and Lighthouse business as usual
  - Product innovation and development
  - Expansion of distribution networks
  - Capitalising on growth in wealth management and absolute return funds
- Lighthouse's focus remains on investment management
  - Global monitoring, review and selection of absolute return fund managers
  - Product development
- Benefits from closer vertical integration but limited operational changes to implement

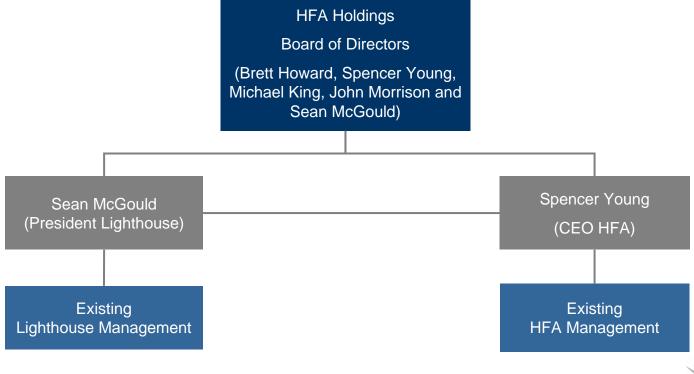


## Board and management

### **HFA Board**

Sean McGould and one additional independent director will join the HFA board

### **Proposed Corporate Structure**





### HFA forecast financials

### FY2008 HFA, Lighthouse and New HFA forecasts

(A\$m, unless o'wise noted)	HFA	Lighthouse <sup>1</sup>	Acquisition adjustments	New HFA
Management fees	50.6	20.7	-	71.3
Performance fees	32.1	0.3	-	32.4
Other	0.4	10.7	(10.6)	0.5
Total income	83.1	31.7	(10.6)	104.2
STI revenue share	-	(2.6)	-	(2.6)
Investment management costs	(35.9)	(2.0)	10.6	(27.3)
Net operating income	47.2	27.1	-	74.3
Operating expenses	(13.4)	(8.5)	(0.2)	(22.1)
EBITDA	33.8	18.6	(0.2)	52.2
Depreciation and amortisation	(1.6)	(1.0)	(2.1)	(4.7)
EBIT	32.2	17.6	(2.3)	47.5
Net interest / (expense)	(0.1)	0.1	1.6	1.6
NPBT	32.1	17.7	(0.7)	49.1
Tax	(9.6)	(6.8)	0.9	(15.5)
NPAT	22.5	10.9	0.2	33.6

### Notes:



<sup>1</sup> Represents Lighthouse forecast from acquisition to 30 June 2008 assuming exchange rate of 0.91

# Lighthouse historical financials

### **Lighthouse summary income statements**

	USFY2004 (audited)	USFY2005 (audited)	USFY2006 pro forma	USHY2007 pro forma
(US\$m)	Lighthouse Partners	Lighthouse Partners	Agg. Lighthouse Partners and Lighthouse Group	Agg. Lighthouse Partners and Lighthouse Group
Management fees	47.5	51.4	60.0	42.8
Performance fees	1.4	0.8	2.0	0.8
Other	0.2	(0.1)	0.4	0.8
Total income	49.1	52.1	62.4	44.4
STI revenue share	(12.4)	(9.6)	(7.7)	(4.1)
Investment management costs	(3.2)	(4.9)	(4.7)	(2.9)
Net operating income	33.5	37.6	50.0	37.4
Operating expenses	(18.8)	(25.3)	(15.4)	(10.2)
EBITDA	14.7	12.3	34.6	27.2
Depreciation and amortisation	(0.2)	(0.2)	(0.2)	(0.8)
EBIT	14.5	12.1	34.4	26.4
Net interest / (expense)	-	-	0.6	0.4
NPBT	14.5	12.1	35.0	26.8



### Financial outcomes

• Transaction is expected to be accretive on both an accounting and cash earnings basis in 2008 (with three months contribution from Lighthouse)

(A\$m, unless o'wise noted)	HFA	Lighthouse <sup>1</sup>	Acquisition adjustments	New HFA
NPAT	22.5	10.9	0.2	33.6
Add back: depreciation and amortisation	1.6	1.0	2.1	4.7
Cash earnings	24.1	11.9	2.3	38.3
Add back: impact of goodwill tax deduction <sup>2</sup>			4.1	4.1
Adjusted cash earnings	24.1	11.9	6.4	42.4
Weighted average shares on issue (m)	201.8		100.7	302.5
Basic and diluted EPS (c)	10.38 <sup>3</sup>			10.87 <sup>3</sup>
EPS accretion				5%
Adjusted cash EPS (c)	11.14 <sup>3</sup>			13.73 <sup>3</sup>
Adjusted cash EPS accretion				23%

### Notes:

- 1 Lighthouse contributions based on period from acquisition
- 2 The benefit of goodwill amortisation being tax deductible in the US
- 3 Based on TERP adjusted EPS to reflect the bonus element of the rights issue



### Sensitivities

• The financial forecasts for FY2008 NPAT are sensitive to a number of assumptions as displayed below

FY2008 NPAT <sup>1</sup> (\$ million)				
Change in assumption	HFA	Lighthouse Group	New HFA	
+/-\$100m	+/-0.2	+/-0.1	+/-0.4	
+/-2.5% p.a.	+/-4.3	+/-1.1	+/-5.5	
2 months	-5.0	n/a	-5.0	
4 months	-8.6	-1.7	-10.5	
+/-10%	+/-0.9	+/-0.6	+/-1.6	
	assumption +/-\$100m +/-2.5% p.a. 2 months 4 months	Change in assumption       HFA         +/-\$100m       +/-0.2         +/-2.5% p.a.       +/-4.3         2 months       -5.0         4 months       -8.6	Change in assumption         HFA         Lighthouse Group           +/-\$100m         +/-0.2         +/-0.1           +/-2.5% p.a.         +/-4.3         +/-1.1           2 months         -5.0         n/a           4 months         -8.6         -1.7	

### Notes:

- 1. Change to NPAT for FY2008 reflects impact on the nine months from October 2007 to June 2008
- 2. Assumes ordinary retail and wholesale net funds flows to HFA funds are +/\$11.1 million per month for nine months to 30 June 2008
- 3. Assumes performance is +/-2.5% per annum across all LHP funds
- 4. To earn performance fees HFA funds must achieve a high watermark. Sensitivity shows impact on NPAT assuming no performance fees in January 2008 and following two or four month period
- 5. Assumes changes in operating expenses of +/-10% per annum

# Timetable

### Indicative timetable

### **Placement**

Placement opens

Placement closes

ASX trading recommences

Settlement of placement

Placement shares commence trading (normal settlement)

Noon (AEDT), Thu 1 November 2007

5.00pm (AEDT), Thu 1 November 2007

Fri 2 November 2007

Thu 8 November 2007

Fri 9 November 2007

### Rights Issue

Rights trading commences/existing shares trade ex rights

Record date for entitlement under rights issue

Rights trading ends

New shares commence trading (deferred settlement)

Rights issue closes

Bookbuild (ineligible and non-participating shareholder rights)

Allotment of new shares

New shares commence trading (normal settlement)

Mon 5 November 2007

7.00pm (AEDT), Mon 12 November 2007

Tues 20 November 2007

Wed 21 November 2007

5.00pm (AEDT), Tues 27 November 2007

Mon 3 December 2007

Fri 7 December 2007

Fri 7 December 2007

**Extraordinary General Meeting** 

10:00am (AEDT), Fri 14 December



# Questions?



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